Introduction to Creativity

George Batte
Department of Entrepreneurship
Makerere University Business School
0752-953397, gbatte@mubs.ac.ug



What is creativity?

This is Creativity...

√ The Ability...

- to generate new ideas, new so thions and new ways of looking at problems and opportuni
- ✓ The Attitude that...
 - accepts change and welcomes new things,
 - nt with new is flexible possibilities,
 - · is a ways seeking to improve.
- ✓ The I
 - Of continually improving ideas and solutions by making
 October 29, 2020

Creative methods

- O Evolution,
- ORevolution,
- OSynthesis,
- OReapplication &
- OChanging direction



Are You A Creative Type?

The Pareto Theory

- oCREATIVES are preoccupied with possibilities of new combinations; are not content leaving well enough, and always wondering how to change things for the better ...
- oFOLLOWERS are always ready adapt and adopt promising new combinations advanced by the creatives; alway on a lookout for promising technologies ...
- oRENTIERS are routine, steady-going unimaginative, conserving people, creatives manipulates

How do you optimize your Brain?

- Most of Us Use Only 3% of our Brain....
- This leaves 97% capacity to expand our thoughts, ideas, information, and knowledge

Theories of Creativity

Traditional Theories

- Grace
- Accident
- Mental Illness Theory
- Humanistic Theory based on Maslow's hierarchy of needs
- Psychoanalytical theory repressed emotions

Modern Theories

- Association
- Co-creation
- Social dimensions of creativity
- Cognitive theories
- Distributed Cognition
- Bounded rationality



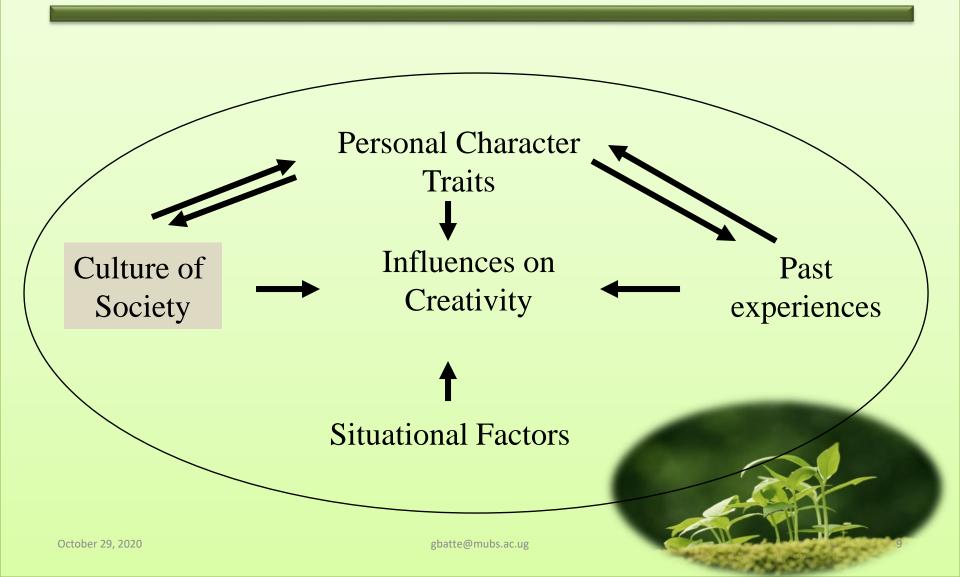
INFLUENCES ON CREATIVITY Discussion Point

A: What <u>helps</u> you personally to be more creative?

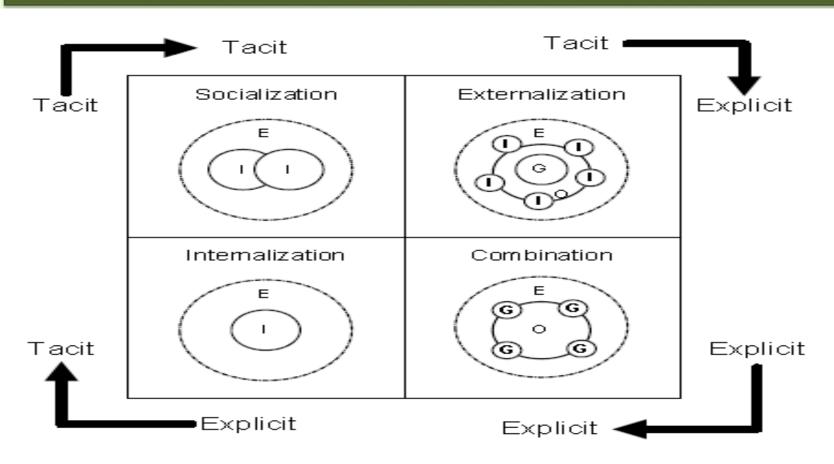
B: What <u>stops</u> you personally being more <u>creative?</u>



Influences on Creativity



Knowledge Conversion



I=Individual, G=Group, O=Organization, E=Environment

Figure 2: Theory of Knowledge Creation by Nonaka and Toyama (2003)

Enhancing Personal CREATIVITY Discussion Point

What triggers your Inquisitive, Curious, Creative Mind?



Motivations for Personal Creativity

<u>Internal</u>

- Passion
- Interest

External

- Rewards
- Recognition
- Challenges
- Workplace situations
- Teams
- Contribution to a cause

Enhancing Creativity in CEDAT

- Create a Strategic Vision
- Establish Innovation as a Priority
- Create Structures that Promote Collaboration
- Establish Processes to Convert Ideas to Innovations
- Allocate Resources
- Train employees and students on Creativity Tools
- Measure & Communicate Results
- Recognize Creative Behavior
- Reward Innovative Results



Be a Creativity Enhancing Lecturer

- Create an external focus
 - define success in market terms
- Be a clear thinker
 - Simplify strategy into specific actions, make decisions and communicate priorities
- Have imagination and courage
 - Take risks on people and ideas
- Energize student teams through inclusiveness
 - Connect with people, build both loyalty and commitment
- Develop expertise in a function or domain
 - Use depth as a source of confidence to drive change